

ATTACHMENT

SUBJECT: Comments on Colonel Lessig's proposed NWC term paper:  
"National Security Requirements for a National Intelligence College"

1. A National Intelligence College assigned the high-level mission visualized by the Lessig letter clearly merits serious consideration. Were such a college approved, it appears that it should be established, controlled and administered by the Central Intelligence Agency under its National Security Act responsibility here quoted:

"to perform, for the benefit of existing intelligence agencies, such additional services of common concern as the National Security Council determines can be more efficiently accomplished centrally."

2. Currently, the Central Intelligence Agency approaches the aims expressed in the second paragraph of the Lessig letter by the following means:

a. Initial selection of personnel of promising potential.

b. Training and education programs, including attendance of small numbers in each National War College class. These programs operate within CIA and also through various military and civilian courses.

c. Tours of duty in CIA of military personnel of broad planning and intelligence experience.

3. The proposed college would probably take one of two basic forms:

a. Centralized:

This type, like the National War College, would operate strictly as a separate and single unit, preparing and implementing its own curricula within its own confines.

b. Decentralized or Holding Company:

This type, unlike the National War College, would operate through a "University" system and in addition to its central and separate activity would collaborate and cooperate actively with all Department of Defense Intelligence Schools. Under this system, for example, programs might be tailored to the individual so that as part of his National Intelligence College

Course a naval officer might attend the Air Force Staff Intelligence Officer's course or the Army's Strategic Intelligence School as his experience and needs dictate.

4. Regardless of the type college, it is felt that no arbitrary course length should be selected -- even tentatively -- prior to determination of a reasonably firm scope of coverage, the methods of education to be employed (lecture, seminar, discussion, etc.) and finally, based on the foregoing, a fairly detailed outline of proposed curriculum.

5. Location in the Washington area appears mandatory for acceptable access to the supporting personnel, documents and physical facilities that would be required.

6. The staff of the college should include highly qualified non-government-career civilian members and personnel from Central Intelligence Agency, the Departments of State, Army, Navy and Air Force. Other members of the Intelligence Advisory Committee would probably find adequate representation through spot participation.

7. The students accepted should be not only "high ranking" but carefully selected on the basis of commonly agreed standards in the participating Agencies and Departments.

8. Certain intelligence problems not specifically mentioned in the Lessig letter should be covered by such a college, specifically:

- a. National Intelligence Estimates
- b. Survey of Established U. S. Intelligence Objectives
- c. Economic Warfare
- d. Counter Intelligence

9. Paragraph 8 assumes a basic grasp of intelligence fundamentals -- intelligence mission, the nature and substance of intelligence, intelligence processes and techniques, the intelligence structure of the government. To the extent that this assumption is not valid, coverage should be expanded.

10. Such a college would increase the already sharp competition for the services of high level guest lecturers. Joint arrangements might be essential.

- 3 -

11. Finally, such a college would impose an enormous waste of money and effort if not staffed by top-drawer personnel. Consequently, for the project to succeed, the participating Agencies and Departments must support it wholeheartedly with highly competent personnel and with funds as appropriate.